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## **ENDOGENEITY IN ATTENDANCE DEMAND MODELS**

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# ENDOGENEITY IN ATTENDANCE DEMAND MODELS

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## *Abstract*

One of the most studied issues in the economics of sports is the nature of the demand for attendance at sporting events. With few exceptions, the standard result is that the coefficient on price in the attendance demand equation is either positive or, if negative, so small that at current prices demand is inelastic. Economists have then moved on to offering a variety of explanations for why this result may be valid, despite its inconsistency with theoretical explanations. This paper argues that the cause of price coefficients that are insufficiently negative is a specification error: the failure properly to identify the price equation in the supply and demand system. The main conclusion is that because all teams in a given sport face essentially the same marginal cost of attendance, the only circumstance in which price can be identified is one in which all or nearly all games are sellouts and teams play in stadiums of widely varying capacities. Because this condition is rarely satisfied, the best available econometric procedure is to impose a restriction on the price coefficient to the effect that the elasticity of demand is one minus the share of net revenues that are generated by in-stadium sources other than ticket sales (i.e., parking, concessions, advertising, programs).

Forthcoming, *Econometrics in Sports: Proceedings of the Sixth International Conference on Sports Economics*, edited by Stefan Kessenne and Placido Rodriguez Guerrero.

## ENDOGENEITY IN ATTENDANCE DEMAND MODELS

by Roger G. Noll\*

A hoary econometrics principle is that an OLS estimation of a demand equation in which price is treated as an exogenous independent variable contains a specification error that is likely to produce a biased estimate of the coefficient on price.<sup>1</sup> Price is an endogenous variable that a profit-maximizing supplier chooses on the basis of the cost function and the shape of the demand relationship. In a single-equation OLS model the coefficient on price measures its combined effects on demand (negative) and supply (positive). Only if the exogenous shocks to the equilibrium price and quantity operate to shift the supply curve but not the demand curve will an OLS estimate of the demand equation produce an unbiased estimate of the coefficient on price. If the unexplained shocks affect primarily the demand equation, the coefficient on price will measure primarily the positive response of supply to an increase in price, thereby causing the estimated equation to trace the supply curve rather than the demand curve.

Whether the endogeneity of price creates a problem in using OLS to estimate a demand equation depends on the goal of the regression analysis. If the goal is solely to predict sales as accurately as possible, endogeneity is not an interesting issue. But if the goal is to estimate the marginal attendance effect of a particular variable, then endogeneity is a serious problem. For example, if a goal of a regression is to estimate the price elasticity of demand, a biased estimate

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<sup>1</sup> For a parsimonious explanation of the endogeneity problem in the public domain, see Daniel McFadden, *Lecture Notes*, Chapter 6, at [http://elsa.berkeley.edu/users/mcfadden/e240b\\_f01/e240b.html](http://elsa.berkeley.edu/users/mcfadden/e240b_f01/e240b.html).

of the price coefficient thwarts attaining this goal. Because the price coefficients have opposite signs in supply and demand equations, endogeneity causes the price coefficient in the demand equation to be biased upward and the implied price elasticity of demand to be biased downward.

If estimating the price elasticity of demand is not a goal of the regression, an OLS model still presents a problem. If some variables in the demand equation also appear in the supply equation, price will be correlated with these independent variables, causing the estimates of these coefficients to be inefficient. Excluding price from the regression is not a solution because then the coefficients on the other variables will measure their combined effects on supply and demand and so be biased estimates of the true demand coefficients.

The endogeneity problem can be addressed by imposing restrictions on the coefficients in the system of equations. One such identifying restriction is to impose a value on the elasticity of demand, and hence the price coefficient in the demand equation, that is derived from theory or other empirical analysis. Identification also can be achieved if some coefficients on exogenous variables are zero in each equation. A necessary condition for identifying an equation is that each endogenous explanatory variable is explained in part by an exogenous variable that has a zero coefficient in the equation to be estimated (the order condition). The order condition is also sufficient in a two-equation model.<sup>2</sup>

The endogeneity problem can be corrected by using two-stage least squares in which the first stage consists of regressing each endogenous variable on all of the exogenous variables and the second stage uses the fitted values from the first-stage regressions for the endogenous

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<sup>2</sup> If an equation has  $N > 1$  endogenous right-hand side variables, a sufficient (rank) condition for identifying the equation is that  $N$  (or more) exogenous variables have zero coefficients in the equation to be estimated and that set of coefficients on these variables in the other equations are linearly independent.

explanatory variables. Thus, to identify the demand equation, in which quantity is the dependent variable, actual prices are replaced by fitted values from a reduced form price regression in which all of the exogenous variables appear on the right-hand side of the equation. Two-stage least squares succeeds because it creates a new exogenous variable – the component of an endogenous variable that is explained by exogenous variables, including the variables that are excluded from the equation of interest – that is an instrument for the endogenous variable.

In supply and demand models the demand equation frequently is identified by assuming that the quantity supplied, but not the quantity demanded, is affected by marginal cost, so that marginal cost (or an instrument for marginal cost, like average cost or input prices) can be used in the first-stage price regression. The supply equation often is identified by assuming that demand, but not supply, is affected by demographic characteristics of buyers, which become the unique exogenous variables in the first-stage quantity equation.<sup>3</sup>

Sports economists who have estimated attendance demand models<sup>4</sup> are aware of the endogeneity problem, but econometric models of attendance in team sports normally do not take endogeneity into account. Notwithstanding possible specification error, sports economists normally include price in the attendance equation. In nearly all of these regressions the price coefficient is either the wrong sign (positive) or, if negative, sufficiently near zero that it implies that suppliers set price on the inelastic portion of the demand curve. Sports economists have generated *ex post* rationalizations for these results, or as Forrest (2012, p. 178) puts it, “alibis that

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<sup>3</sup> Another common independent variable in demand equations is income, but income plausibly has a non-zero coefficient in the supply equation because it may be related to the salaries of employees and hence marginal cost. If so, income does not identify either equation.

<sup>4</sup> For surveys of the demand for team sports, see Borland and MacDonald (2003), Cairns, Jennett and Sloane (1985), Fort (2006), and Garcia Villar and Rodriguez Guerrero (2009).

might explain that, after all, inelastic demand is consistent with profit maximization.”<sup>5</sup> As Kennedy (2007, p. 397) trenchantly observes: “It is amazing how after the fact economists can conjure up reasons for incorrect signs” when, in fact, the cause is an econometric problem.<sup>6</sup>

A few attendance demand models do address the endogeneity problem. In some cases the analysis simply does not attempt to measure the effect of price on attendance and instead estimates reduced form equations to serve some other goal (e.g., Berri, Schmidt and Brook, 2004, estimate a reduced form revenue equation). Some studies simply include an assumption about demand elasticity in their list of identifying restrictions (Jones and Ferguson, 1988). A handful of studies use exogenous instruments for price, including lagged price (Villa, Molina and Fried, 2011), stadium capacity (Garcia and Rodriguez, 2002), or both (Coates and Humphreys, 2007).

This chapter examines the implications of the endogeneity problem in estimating demand for team sports.<sup>7</sup> The focus is on the economic theory of the supply of tickets to sporting events to explore how supply conditions affect price and hence bias the estimated coefficient on price in

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<sup>5</sup> As discussed more fully elsewhere in this chapter, the competing explanations for the finding that demand is price inelastic are: (1) teams do not maximize profits; (2) other revenues, such as concessions and parking, are increased by attendance so that the profitability of the marginal ticket exceeds the ticket price; (3) travel costs to attend games reduce the elasticity of demand for tickets; and (4) larger stadiums have lower average ticket prices, all else equal, because they have more bad seats, which leads to a downward bias in the estimated effect of lower prices on attendance in a model that does not account for seat quality.

<sup>6</sup> I am as guilty as anyone of ignoring this problem and offering alibis – see Noll (1974).

<sup>7</sup> Other econometric issues that must be taken into account in estimating attendance demand are not discussed here unless they factor in to dealing with the endogeneity problem. One is proper measurement of key variables, such as price (given that teams offer different seat locations at different prices) and competitive balance (for which the relevant variable is the measure of relative team quality that enters the utility functions of fans). Another is the functional form of the demand and supply relationships. Still another is heteroskedasticity, which is likely to arise from population differences and differences in the sample variance of exogenous variables among localities. A common tool for dealing with this problem is to use the generalized method of moments (GMM) to produce more efficient estimates of the coefficients (Wooldridge 2001).

a reduced form demand model.

This chapter is organized as follows. The first section addresses the issue of finding appropriate cost variables to identify the demand equation and concludes that this search is futile. The second section examines the problem of estimating demand for a homogeneous product, which in the context of attendance at sporting events requires that seats do not differ in quality. The third section relaxes the homogeneity assumption.

The main conclusions of the analysis to follow are as follows. First, the appropriate specification of attendance demand depends on whether events are sold out. Second, the demand equation cannot be identified if games are not sellouts. Third, if events are sellouts, the elasticity of demand plays no role in determining price and attendance, but the demand equation may be identified because stadium capacity can explain price and may be exogenous to demand. Otherwise, the best approach to estimating attendance demand is the one adopted in several papers in which Colin Jones is a co-author, starting with Jones and Ferguson (1988), which is to impose a value on the price elasticity of demand, thereby assuming away the empirical finding that has generated the decades-long debate about its meaning.

## **USING COST TO IDENTIFY DEMAND**

The standard method for identifying the demand equation is to include marginal cost or instruments for marginal cost in the price (supply) regression. This section explains why this standard approach is unlikely to be successful in modeling attendance.

The theory of a profit-maximizing, single-product firm predicts that firms will set price so that marginal revenue equals marginal cost. Assume that the profit function of a team is:

$$B = PQ(P) - mQ,$$

in which  $P$  is price,  $Q$  is attendance and  $m$  is the marginal cost of selling a ticket and accommodating a fan. The first-order condition for profit maximization is the following:

$$(1) \quad P = m - Q/Q'$$

Expression (1) forms the basis for the standard supply equation in a two-stage least-squares model. Price is regressed on marginal cost (or instruments for marginal cost, such as input prices) and the other exogenous variables, and the estimates of price from this equation are used as an instrument for price in the demand equation. The coefficient on price is then an unbiased estimate of the true coefficient if the model contains no other specification error.

Expression (1) yields insights about the elasticity of demand at the equilibrium price that have informed the debate about the findings that the demand for attendance at sports events in price inelastic. Rearranging expression (1) yields the following:

$$(2) \quad m = P(1+e)/e,$$

in which  $e < 0$  and  $|e|$  is the price elasticity of demand. If  $m=0$ , expression (2) implies that  $e=-1$ , i.e. that price is set at the unit elasticity point on the demand curve. If  $m > 0$ , the Lerner Index, which is the equilibrium markup of price over marginal cost, is the following:

$$(3) \quad (P-m)/P = -1/e.$$

Because profit maximization requires  $P-m > 0$ , expression (3) implies  $e < -1$  and so  $|e| > 1$ , i.e., that the firm sets price on the elastic portion of demand. If empirical models find that  $|e| < 1$ , at least one of the following statements must be true:<sup>8</sup> (1) specification error has caused the estimate of

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<sup>8</sup> A fourth explanation for inelastic demand is that ticket prices do not equal the full cost of attendance, which also includes travel costs (Noll, 1974; see Forrest, 2012, for a survey of studies of the effect of travel cost on sports demand). If attendance demand is a function of total costs of attendance, then a change of  $z$  percent in ticket price will lead to less than a  $z$  percent change in total costs, which means that at any given ticket price the demand for tickets is less elastic than it would be if travel costs were zero. Thus, teams face a demand curve that is less



the coefficient on price in the demand equation to be biased upwards and the conclusion that demand is inelastic is erroneous; (2) the profit equation that sports enterprises maximize is not accurately represented as the revenues and costs associated with attendance; or (3) sports enterprises do not maximize profits.

### *Accounting for Specification Error*

The first explanation for a coefficient on price that is too high is that including price in the attendance equation is a serious specification error. As discussed above, the conclusion to be drawn from the theory of the firm is that marginal cost can be used as an instrument for price that can identify the demand equation.

In sports the short-term marginal cost of attendance is the cost of selling one more ticket and allowing an additional fan to attend the game. As first observed by Demmert (1973), the short-run marginal cost of attendance is very low and does not exhibit much variation among suppliers of events in the same sport. The implication of a marginal cost near zero is that in equilibrium the price elasticity of demand will be near one. For example, if the marginal cost of selling tickets and accommodating fans is five percent of the ticket price, the implied equilibrium price elasticity of demand is approximately 1.05. For dealing with the endogeneity of price in the attendance equation, the more important issue is the lack of variability in short-run marginal cost among sports enterprises. Short-run marginal cost cannot identify the price equation if marginal cost is essentially a constant across teams or, for the same team, over time.

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elastic at each price. Assuming a marginal cost of attendance, the profit-maximizing ticket price still occurs at the unit elasticity point of the residual demand for tickets, but the equilibrium price will be higher (and attendance lower) than would be the case if travel costs were zero. Hence, travel costs do not explain inelastic demand at the equilibrium price.

In analyzing the appropriate specification of a supply and demand model in team sports, Fort (2004) argues that team quality affects the marginal cost of attendance because a team can attract more fans by spending more on talented players and coaches. If all teams compete in the same markets for talented inputs, the price of talent will be the same for all teams; however, the marginal quality cost of attendance can differ among teams. In equilibrium, the marginal revenue of team quality equals its marginal cost. A variant of Fort's team profit function is:

$$B = PQ(P,x) - mQ(P,x) - wx,$$

where  $x$  is quality,  $w$  is the unit wage of skills, and  $P$ ,  $Q$  and  $m$  are defined as in expression (1), the first-order condition for quality is as follows:

$$(4) \quad w/(\delta Q/\delta x) = (P-m).$$

The left side of equation (4) is the cost of attracting one more fan by improving quality. Because teams do not all set the same price, the left side of expression (4) must vary among teams. If talent markets are competitive, teams face the same price of talent,  $w$ , so the source of variation in expression (4) must be  $\delta Q/\delta x$ , which implies that the relationship between team quality and attendance is not linear. If attendance exhibits diminishing returns to talent, which is consistent with the proposition that fans value competitive balance, the marginal attendance effect of team quality is decreasing in talent. From expression (4), diminishing returns to talent implies that high values of  $\delta Q/\delta x$  are associated with low values of attendance, price and team quality.

For purposes of identifying the demand equation, the relevant question is whether the marginal attendance productivity of talent,  $\delta Q/\delta x$ , or perhaps an instrument for it, is a valid exogenous variable in the price equation but not the attendance equation. The arguments of  $\delta Q/\delta x$  are price, team quality and the exogenous variables in the attendance equation. Hence, the marginal quality cost of attendance is endogenous in the price equation and so cannot be used as

an exogenous instrument for price. Moreover, any exogenous variable that affects the marginal productivity of talent appears in both the demand and supply equations and so does not satisfy the order condition for identification.

The sad news from the preceding analysis is that one cannot adopt a normal identification strategy of using cost as an instrument for price. Neither marginal cost nor any instrument for marginal cost can be regarded as a unique exogenous variable in the first-stage price regression.

### *The Opportunity Cost of Lower Attendance*

The second explanation for a coefficient on price that is not sufficiently negative is that the firm's profit maximization problem is not accurately characterized in the preceding analysis (Heilmann and Wendling, 1976, Coates and Humphreys, 2007, and Krautman and Berri, 2007). Net revenue from attendance exceeds ticket sales because teams also profit from non-ticket game-day revenue sources, such as concessions, in-stadium advertising, and, in many cases, parking, all of which are related to the number of fans who attend the event. These other revenues create an opportunity cost for a decision to exclude more fans by raising ticket prices, in which case this opportunity cost is a candidate for explaining price and identifying demand.

A variant of the profit function from Heilmann and Wendling (1976) is the following:

$$B = PQ(P) + R(Q(P)) - mQ,$$

where  $R(Q(P))$  is the net revenue accruing to the team from sources other than ticket sales that depend on attendance. The first-order condition for this profit function then is the following:

$$(5) \quad P = m - Q/Q' - R',$$

which can be rearranged to become:

$$(6) \quad (P-m)/P = 1/|e| - R'/P.$$

Thus, the profit-maximizing Lerner Index is less than the inverse of the elasticity of demand, with the difference being the ratio of the marginal revenue from other sources to the price of a ticket. If the marginal cost of attendance ( $m$ ) is zero, expression (6) implies the following:

$$(7) \quad |e| = P/(P + R').$$

The relative importance of non-ticket revenues and ticket sales in the profit equation differs among sports, so expression (7) implies that the equilibrium price elasticity of demand also should vary among sports. For example, if non-ticket game-day revenues are a small fraction of ticket prices (e.g., the National Basketball Association in the U.S.),  $|e|$  should be close to unity. If non-ticket revenues are at least as important as ticket sales (e.g., the lowest classifications of American minor league baseball), the value of  $|e|$  should not exceed 0.5. Thus, the plausibility of this explanation for finding that demand is inelastic depends on the sport, but could explain an elasticity of demand substantially less than unity for a sport in which non-ticket game-day profits are comparable in importance to revenues from ticket sales.

Expression (5) also has implications for identification. If teams exhibit little or no variation in  $m$ , they still might exhibit variation in marginal non-ticket revenues,  $R'$ . If so, expression (5) suggests that a measure of the marginal profitability of non-ticket game-day revenues might be used as an instrument for price. A possible measure of the marginal profitability of non-ticket revenue sources is average non-ticket revenue, which works as an instrument if the profitability of these products exhibits constant returns to scale in attendance.

Unfortunately, non-ticket game-day revenue is not likely to be a valid identifier. Revenue from these sources is endogenous because teams decide the variety and prices of these products. Nevertheless, teams often sign long-term contracts with other firms to provide these products, in which case these revenues are exogenous in the short run. But even if this variable is

exogenous, attendance plausibly could be affected by the variety and prices of these products (Coates and Humphreys, 2007). If so, non-ticket average revenue cannot be used as an instrument for price to identify demand because it appears in both equations.

### ***The Dubious Test for Profit Maximization***

As the original perpetrator of using estimates of the price elasticity of demand as a “test” for profit maximization, I confess that this test is not valid. The reason that this test is erroneous sheds interesting light on specification of attendance demand.

Consider a simple alternative to profit maximization, which is that teams maximize on-field victories subject to a budget constraint. If so a firm has the following objective function:

$$W = F(x)$$

where  $W$  is wins and  $F$  is a function that maps team quality,  $x$ , into victories. The maximization of wins is subject to the budget constraint:

$$K + PQ(P,x) > mQ(P,x) + wx,$$

where  $K$  is the owner’s cash contribution to operations and all other terms have the same definitions as in the preceding analysis. The owner’s optimization problem is to maximize:

$$(7) \quad W = F(x) - \lambda(K + PQ(P,x) - mQ(P,x) - wx).$$

where  $\lambda$  is the Lagrange multiplier. Except for  $K$ , the term inside the Lagrange multiplier in expression (7) is the profit function when team quality is a choice variable for the firm. Because  $K$  is a constant and  $x$  does not depend on price, the first-order condition for maximizing expression (7) is identical to the first-order condition for price in the simple profit-maximization model, which is expression (1). Hence, the equilibrium price elasticity of demand in the win-maximization model is that same as in the profit-maximization model. Thus, the finding that

demand is inelastic rejects the win-maximization model.

The price-elasticity test also is doubtful as a test of the validity of a model of a sports enterprise as maximizing the utility of the owners. As originally proposed by Sloane (1971, p. 136) owner utility is a function of attendance, team quality, profits, and league viability. The last depends on the quality of the team and the subsidy a team gives to other members, which in turn is depends on team quality. Hence league viability is taken into account in the functional relationship between team quality and utility. The implied objective function is then:

$$(8) \quad U(\pi, x, Q) = U(PQ(P,x) - mQ(P,x) - wx, x, Q(P,x)).$$

If profits and wins were the only arguments in the utility function, the equilibrium price elasticity would not differ among utility maximization, win maximization and profit maximization models. In finding the maximum of expression (8), the first-order condition for price is that the marginal utility of profit multiplied by the marginal profit of a price change equals zero. Because the marginal utility of profit always is positive, the marginal profit of a price change must be zero, which is the same first-order condition for price as in the other models. But if attendance is a separate argument of the utility function, the first-order condition for price contains another additive term: the product of the marginal utility of attendance and the marginal effect of price on attendance effect. The new equation that is the counterpart to expression (1) is then as follows:

$$(9) \quad P = m - Q/Q' - U_Q/U_\pi,$$

where  $U_Q/U_\pi$  is the marginal utility of attendance divided by the marginal utility of profit.

Because the marginal utilities of attendance and profit are both positive, expression (9) implies that the equilibrium price elasticity of demand is lower than in the other models. If  $m=0$ , the price elasticity of demand is given by:

$$|e| = 1/(1 + U_Q/U_\pi) < 1.$$

The equilibrium price elasticity that is derived from Sloane's model is similar to the result from the model that includes attendance-related revenues other than ticket sales. Thus, whether the demand for tickets is inelastic is actually a test of whether attendance contributes value beyond revenues from ticket sales, regardless of whether this added value comes from profit or owner utility. Because attendance can add value to either utility or profit from other sources, the presence of inelastic demand for tickets is a test of whether attendance creates value beyond ticket sales and not of the motivation of owners.

## **SUPPLY OF HOMOGENEOUS SEATS**

An important complication in estimating the demand for sports is that the product being supplied – a seat at a sporting event – is not a homogenous product. That is, a fan's enjoyment of the event depends on seat location, which causes suppliers to price tickets on the basis of seat quality. The analysis in this section ignores heterogeneity in seats for the purpose of developing a baseline model of supply and demand that transparently illustrates the endogeneity problem and the implications of sellouts. The next section relaxes this assumption.

The point of this section is illustrated in Figures 1 and 2. In these figures the vertical axis is a value measure (here euros) and the horizontal axis is a quantity measure (here attendance).

Figure 1 depicts supply and demand conditions for two teams, one of which faces high demand,  $D^H$ , and the other faces low demand,  $D^L$ . These demand relationships can be interpreted as pertaining to teams in large and small markets, respectively. Figure 1 also shows the stadium capacity for both teams,  $S$ , which exceeds the equilibrium demand for both teams. Price and quantity are written as  $P^i$  and  $Q^i$ , respectively, with  $i$  indexing demand ( $i = L, H$ ). The

equilibrium price and quantity is determined by the point at which marginal revenue equals marginal cost. As is standard in the literature on attendance demand, marginal cost is assumed to be zero. Equilibrium prices are  $P^L$  and  $P^H$  and equilibrium values for attendance  $Q^L$  and  $Q^H$ .

Figure 1 shows that when stadium capacity exceeds equilibrium attendance for all teams and all teams have the same marginal cost, price and quantity both will be increasing as the demand curve shifts outward. In Figure 1,  $P^L < P^H$  and  $Q^L < Q^H$ . Thus, if attendance is regressed on price, the coefficient will be positive. In principle the exogenous independent variables that affect attendance can account perfectly for the difference between  $D^L$  and  $D^H$ . That is, if the differences between the two teams in all non-price variables were fully taken into account, the underlying demand relationships for both teams would be identical. Because both teams have the same marginal cost of attendance (here zero), the equilibrium price and attendance for the two teams would be identical if the values of the exogenous variables were the same for both teams. Thus, there is no variance in price to be explained by other exogenous variables, and the demand equation cannot be identified.

In practice the specification of the relationship between demand and the exogenous variables is unlikely to be perfect. Some exogenous variables that affect demand may be missing from the equation (for example, a measure of variation in the interest in the sport among communities). For some exogenous variables their instruments may be imperfect (for example, population density is an imperfect instrument for ease of access to the playing site). The estimated coefficient on price then will soak up the unexplained variance in the equation that arises from these specification errors. As a result, the estimated coefficient on price is biased. Indeed, the coefficient on price reflects only the specification error if there is no independent source of variation in price that can be used as an identifier in the price regression.



Figure 2 depicts a circumstance in which all teams face the same demand curve, but teams have stadiums with different capacities,  $S^L$ ,  $S^M$  and  $S^H$  for low, medium and high capacity, respectively. These capacities produce equilibrium prices of  $P^L > P^M > P^H$ , and the locus of equilibria for varying capacities traces the demand curve. Thus, the demand equation can be identified by including capacity in the first-stage price equation. The trick here is that each vertical segment of a team supply curve is associated with a shadow price of stadium capacity that serves as an implicit marginal cost of attendance that varies across teams.

Suppose that the demand curve in Figure 2 is actually the average demand curve that arises if all of the exogenous variables that affect attendance take their mean values. One can imagine a family of demand curves that apply to teams in different markets. The true team demand curves are a series of downward sloping lines in an amended Figure 2 (as in Figure 1), and the resulting price/quantity equilibria resemble a shotgun blast. But the exogenous demand variables account for the shifts in demand among teams and capacity then determines price, so a valid two-stage least squares estimate is possible.

A potential problem with using capacity to identify the demand equation is that capacity may be an endogenous variable that is selected on the basis of demand. Surely when sports facilities are constructed, the underlying popularity of the sports that will use the facility enters into the decision about capacity. The potential salvation for capacity as an exogenous identifier is that sports facilities have a long useful life, implying that capacity is exogenous for nearly all teams in nearly all years. But stadium capacity still is likely to bear some relationship to attendance because the variables that determine the popularity of a sport are likely to be correlated through time.

The crucial issue for identification is whether shocks to demand after a facility is built are

correlated with capacity. Capacity can be used to trace changes in price along the demand curve, and hence in the first-stage price equation, only if capacity is uncorrelated with shifts in demand through time.

A test for whether capacity can identify the demand is to regress capacity on the current values of the exogenous variables that appear in the demand equation. If the fit is good, then capacity is a weak identifier and cannot be expected to allow an unbiased estimate of the coefficient on price in the attendance equation (Wooldridge, 2001). A poor fit implies that capacity is mainly exogenous to demand, but it still can be a weak identifier. For example, in leagues such as the NFL in which capacity does not exhibit much variation among teams, the fact that capacity passes a test for endogeneity is likely to be small comfort because its variance is too small to provide much explanatory power for price.<sup>9</sup>

A similar set of observations applies to the common use of lagged price as an exogenous instrument for current price. The relevant statistical concept for identification is not whether the current values of the other exogenous variables possibly could cause historical prices, but whether mathematically historical prices can be approximated by a linear combination of the current values of these variables. If the fit of a regression of lagged prices on current values of exogenous variables is good, lagged prices are a weak identifier. If the fit is poor but a substantial amount of the variation in current prices is explained by lagged prices, the latter may be a valid instrument for the former, but such a result raises the question about why this

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<sup>9</sup> Coates and Humphreys (2007) find that in analyzing NFL attendance, using capacity in the first-stage price regression yields coefficients on both price and the total cost of attending a game that have the wrong sign. Two possible explanations for this result are that capacity is a weak identifier or that variation in capacity among teams actually is an instrument for an omitted variable or other specification error in the demand equation.

correlation exists. Because in any period price is not really exogenous, the cause on intertemporal correlation of price is almost certainly due to an omitted exogenous variable that enters either the cost function or the demand function. In this case, lagged price actually is an instrument for this variable. Without further information about the identity of the omitted variable and the mechanism through which it affects price, one cannot tell whether incorporating it into the price equation identifies the demand equation.

### **SUPPLY FROM A MULTI-PRODUCT FIRM**

The previous analysis departs from reality because sports facilities have seats of varying quality. A ticket to a sports event is not a homogeneous product, but tickets for seats of differing quality are separate products that are imperfect substitutes. This section explores the decision by a profit-maximizing sports team about how to price seats of varying quality, given that lower prices for lower quality seats can ‘cannabilize’ sales of better seats at higher prices.

To simplify for clarity, assume that a team has a fixed supply of good seats,  $S_G$ , and bad seats,  $S_B$ . This section ignores the issues of the endogeneity of team quality and the presence of attendance-related revenue other than ticket sales. The results that arise from generalizing the model parallel the results for the case of homogeneous seats. Hence, here we assume that the team maximizes profits subject to the constraints that sales of both types of tickets cannot exceed the respective capacities:

$$(10) \quad \pi = P_G Q_G(P_G, P_B) + P_B Q_B(P_B, P_G) - m(Q_G - Q_B) - \lambda_G(Q_G - S_G) - \lambda_B(Q_B - S_B),$$

where the variables are as defined above except that the subscripts, G and B, refer to good and bad seats. The assumption that the marginal cost of attendance is equal for good and bad seats simplifies the results and is no great sacrifice of reality if the marginal costs of both types of

attendance are near zero.

The first-order conditions for expression (10), rearranged to form the Lerner Index, are:

$$(11) \quad (P_G - m)/P_G = (1/|e_G|) - (P_B/P_G)(\delta Q_B/\delta P_G) + \lambda_G$$

$$(12) \quad (P_B - m)/P_B = (1/|e_B|) - (P_G/P_B)(\delta Q_G/\delta P_B) + \lambda_B.$$

If the two types of seats are substitutes, then the terms involving the cross-elasticity of demand are positive. Suppose first that the capacities constraints are not binding, in which case  $\lambda_B$  and  $\lambda_G$  are zero. The prices that would satisfy expressions (11) and (12) if the cross-elasticity terms were zero exceed the equilibrium prices because of the effects of the second terms on the right-hand side of the equations. The intuition here is that if a team is given the opportunity to sell bad seats it will do so, even if offering those seats cannibalizes some sales of good seats.

If the capacity constraints are binding, the shadow price of a seat is positive. The prices that would satisfy (11) and (12) if capacities were not binding would be too low, which means that the prices under binding capacity constraints are higher than the equilibrium prices without constraints. The shadow price of each type of capacity is the implicit marginal capacity cost that would make existing prices profit maximizing. If these capacities also are exogenous, then when used as an instrument for prices they identify the demand equations. Thus, if a team sells out most of the time, the capacities associated with each distinct ticket prices are plausible candidates for exogenous variables to identify the demand equation.

Unfortunately, at least some of these capacities are almost certain to be weak identifiers, even if the total capacity of facilities varies among teams in a league. The reason is that, for the most part, variation in capacity is likely to be concentrated in the lowest quality seats. That is, the quality of seats is determined by the position and distance of the seat in relation to the playing area. Obviously, physics, not economics, determines the number of front-row seats, so teams are

not likely to exhibit much variability in the number of top quality seats that they offer. As a result, regressing price on capacity is not likely to produce a useful instrument that identifies the demand equation for better seats.

Frequently attendance demand studies deal with the heterogeneity of seats by constructing an average price over all types of seats. In the above model, an illustration would be to construct the average price,  $P_A = (P_G S_G + P_B S_B) / (S_G + S_B)$ . In some cases, total capacity is then used as an exogenous variable to explain average price in a first-stage regression, the fitted values from which are then used as the instrument for price in the second-stage regression. This procedure cannot possibly identify demand if capacity is not binding because capacity is not an instrument for any price variable.

If capacity is binding, the effects of using capacity as an instrument for price require taking into account the true structure of the supply and demand relationship for the team as a multi-product firm (two types of seats). That is, the true structural model has two separate demand and supply equations. The estimated supply and demand equations are then sums of the two true equations. The actual sum of the true demand equations is:

$$(13) \quad Q_G + Q_B = a + b_G P_G + b_B P_B + \mathbf{cZ},$$

where scalars  $a$ ,  $b_G$  and  $b_B$  and vector  $\mathbf{c}$  are parameters to be estimated and  $\mathbf{Z}$  is a vector of exogenous variables. One can imagine two approaches to using capacity to identify the prices in this regression.

One approach is to undertake separate first-stage regressions on the two prices, with the capacities for the two types of seats exogenous variables that do not appear in the demand equation. Two problems arise from using this approach. The first is that the estimated coefficients on prices in expression (13) combine two effects: the effect of a price for a given

seat quality on demand for that quality of seat (a measure of own elasticity) and the effect of the price for one quality of seat on demand for the other quality (a measure of cross-elasticity). The second is that for good seats the identifier is weak because of lack of variation across teams, in which case the equation is not really identified.

The other approach is to use average price as a single price variable and to estimate a first-stage regression of price on total capacity and the other exogenous variables. The actual estimating equation is then:

$$(14) \quad Q_G + Q_B = a + b(P_G S_G + P_B S_B)/(S_G + S_B) + \mathbf{cZ}$$

This procedure amounts to imposing another restriction on the price coefficients,  $b_G$  and  $b_B$ , that they each are equal to  $b$  multiplied by the share of seats at the associated quality. The resulting estimated value is  $b$  is even less meaningful than the estimates of separate coefficients in expression (13). The restrictions have no basis in economics, and hence yield poor estimates of the underlying coefficients in (13). Moreover, by imposing this restriction, the presence of a weak instrument for  $P_G$  is allowed to infect the estimated hybrid coefficient on  $P_B$ .

The take-home message of this analysis is that the use of average ticket prices, even when the averages are based on capacities instead of sales, is not a valid procedure. The best that one can do is to match each ticket price to the number of seats at that capacity and then, for the subset of prices for which its seat capacity is not a weak instrument, include only fitted values of those prices in the demand equation.

## CONCLUSIONS

The preceding analysis supports fairly gloomy conclusions. The first conclusion is that identifying an attendance demand equation by finding a good instrument for price is not likely to

succeed. Second, the only plausible instrument is capacity, and this is likely to work only for bad seats when teams have mostly sellouts and when capacity exhibits substantial variation among teams in a league. Third, demand models ought to include separate equations for each quality of seat, and every equation should contain instruments for each price, derived from first-stage regressions of price on all exogenous variables, including all the capacities for each seat quality. Most likely, such an estimation is impossible, in which case the best strategy is to assume that theory is accurate and to restrict the value of the price coefficients that cannot be reliably estimated. These coefficients should be based on the assumption that the own price elasticity of demand is near one, adjusted downward for the proportion of net revenues from attendance-related sources other than ticket sales.

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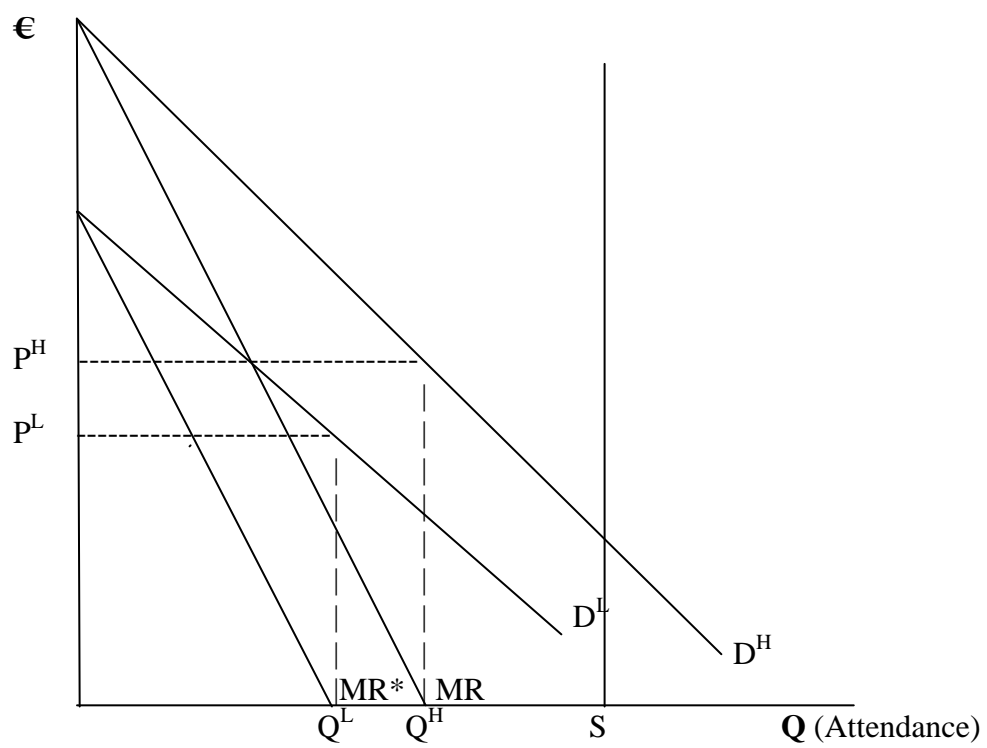
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**Figure 1: Price and Attendance with High Stadium Capacity**



**Figure 2: Price and Attendance with Varying Stadium Capacity**

